



January 14, 2010

To Whom It May Concern:

NYY Steak is a premier steakhouse located in Yankee Stadium which has been developed as a joint venture between the commercial entities of Hard Rock International and The New York Yankees.

During the design and construction of the restaurant, we were very fortunate to work with Mr. Paul Cenzoprano. Paul functioned as an owner's representative for the Yankees in the area of Food & Beverage facilities, and NYY Steak was under his area of responsibility. Paul's attention to detail, commitment to both budget and schedule, and his ability and desire to resolve problems quickly and effectively enabled NYY Steak to open on schedule and with a minimal punch list. We did encounter several obstacles during construction that had potentially disastrous consequences. Paul was able to step in and get a full resolution to the issues, and demonstrated a "whatever it takes" personal commitment to do so.

I would look forward to working with Paul again in the future, and would recommend him to anyone seeking his services in a similar capacity.

Sincerely,

A handwritten signature in black ink, appearing to read "Dave Miller", with a long horizontal flourish extending to the right.

Dave Miller  
Chief Operating Officer  
NYY Steak  
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